

## More Fearless Change: Strategies for Making Your Ideas Happen

Mary Lynn Manns, Linda Rising



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## More Fearless Change: Strategies for Making Your Ideas Happen Mary Lynn Manns, Linda Rising 63 New and Updated Patterns for Driving and Sustaining Change

"The hard part of change is enlisting the support of other people. Whether a top manager interested in improving your organization's results or a lone developer promoting a better way of working, this book will give you tools and ideas to help accomplish your goal." *—George Dinwiddie, independent coach and consultant, iDIA Computing, LLC* 

"Keep the patterns in this book and Fearless Change handy. ... These patterns transformed me from an ineffective 'voice in the wilderness' to a valued collaborator." *—Lisa Crispin, co-author (with Janet Gregory) of* Agile Testing *and* More Agile Testing

In their classic work, *Fearless Change*, Mary Lynn Manns and Linda Rising interviewed successful leaders of change, identified 48 patterns for implementing change in teams of all sizes, and demonstrated how to use these techniques effectively. Now, in *More Fearless Change* the authors reflect on all they've learned about their original patterns in the past decade, and introduce 15 powerful, new techniques–all extensively validated by change leaders worldwide. Manns and Rising teach strategies that appeal to each individual's logic (head), feelings (heart), and desire to contribute (hands)–the best way to motivate real change and sustain it for the long haul.

#### Learn how to

- Focus on the best things you can achieve with limited resources
- Strategize to build flexible plans and go after low-hanging fruit
- Get help from the right people in the right ways
- Establish emotional connections that inspire motivation and imagination
- Create an "elevator pitch" that keeps everyone focused on what truly matters
- Build bridges, work with skeptics, soften resistance, and open minds
- Uncover easier paths towards change, and build on what already works
- Sustain momentum, provide time for reflection, and celebrate small successes

*More Fearless Change* reflects a profound understanding of how real change happens: not instantaneously in response to top-down plans and demands, but *iteratively*, through small steps that teach from experience. Best of all, as thousands of change agents have already discovered, its patterns are easy to use–and they work.

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