



# The Jossey-Bass Academic Administrator's Guide to Conflict Resolution

Sandra I. Cheldelin, Ann F. Lucas

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Dealing with conflict is an evitable part of any academic administrator's job. Often, however, new administrators lack the skills they need to successfully resolve campus conflicts. This important resource includes an array of strategies for identifying and managing conflict between individuals, within a department, and between departments. *The Jossey-Bass Academic Administrator's Guide to Conflict Resolution* shows how to turn conflicts into problems to be solved. Authors Sandra I. Cheldelin and Ann F. Lucas offer concrete approaches academic administrators can use to analyze conflicts and design effective interventions. *The Jossey-Bass Academic Administrator's Guide to Conflict Resolution* is an invaluable tool that includes

- · Guidelines for knowing when it is appropriate to intervene in a conflict
- · Strategies for helping to change irrational and negative thinking to positive rational thought
- · Methods for handling interpersonal conflict—between two parties—within a department
- · An outline of the major approaches for managing conflict and information3/4 when they work and when they don't
- · Effective strategies for preventing and solving specific problems



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